

Material and Employee (Labour) Cost**Time Allowed : 1 hour****TEST – 7(Solution)****Total Marks: 34 Marks****Answer to Question no.1:****(a) Gross Quantity of Material Input to be purchased in the next year**

Total output desired to be produced (3,000 + 2,000)	5,000 tons
(+) Manufacturing Loss	
Department P (5% of 5,000 tons)	250 tons
Department Q (10% of 5,000 tons)	500 tons
Gross Input to be purchased	5,750 tons

(b) Selection of best supplier:-

	L	M	N
Basic Purchase Price /ton	65,000	60,000	70,000
(-) Discount/ton	–	–	(3,500)
(+) Transport/ton	3,000	5,000	–
Efficiency Cost/ton	68,000	65,000	66,500

Available Purchase option:-

1) Total quantity of 5,750 tons to be purchased from supplier N @ ₹ 66,500 per ton.

Total Purchase Cost = ₹ 38,23,75,000

2) Purchase 4,000 tons from supplier M @ ₹ 65,000/ton and balance 1,750 tons from supplier L @ 68,00/ton.

Total Purchase Cost

= (4,000 X 65,000) + (1,750 X 68,000)

= ₹ 37,90,00,000

It is advised to the management to select purchase option (2).

(c) Statement Showing Estimated Profit in The Next Period

Particulars	Amount
Material cost [as in (b)]	37,90,00,000
Labour Cost	
Department P	20,00,000
Department Q	50,00,000
	70,00,000
Overheads	
Department P	60,00,000
Department Q	1,50,00,000
	2,10,00,000
(-) Sale Value of Scarp	
Department P	(250 X 20,000)
Department Q	(500 X 25,000)
	(1,75,00,000)
Production Cost	38,95,00,000
(+) Distribution Cost (10% of cost of production)	3,89,50,000
Total Cost	42,84,50,000
Profit	51,15,50,000
Sales Value	94,00,00,000

Sales Value

= (3,000 X 1,80,000) + (2,000 X 2,00,000)

= 54,00,00,000 + 40,00,000

= 94,00,00,000

Answer to Question no.2:

Statement showing the Profit foregone last year due to labour turnover

Particulars

(A) Avoidable Expenses

Settlement Cost	43,820	
Recruitment Cost	26,740	
Selection Cost	12,750	
Training Cost	<u>30,490</u>	1,13,800

(B) Additional Possible Profit

Additional Possible Sales	22,20,650	
(-) Variable Cost (80% of Sales)	<u>17,76,520</u>	<u>4,44,130</u> <u>5,57,930</u>

Computation of Additional Possible Sales

Actual Sales	=	83,03,300
Total labour hours	=	4,45,000 hours
(-) Unproductive training ($\frac{1}{2} \times 30,000$ hrs)	=	<u>15,000</u> hours
Productive time	=	<u>4,30,000</u> hours

As a result of labour turnover, following productive time is lost:

Unproductive training time	=	15,000 hrs.
Delayed replacement	=	<u>1,00,000</u> hrs. <u>1,15,000</u> hrs.

Hence, the amount of additional sales that could have been achieved had there been no labour turnover is (83,03,300 \times 4,30,000 hrs) \times 1,15,000 hrs= 22,20,650

Answer to Question no.3:

Particulars	Location A	Location B
Time Allowed	60 hrs.	60 hrs.
Time Taken	(36 hrs.)	(48 hrs.)
Time Saved	24 hrs.	12 hrs.
Time Wages (x/hr.)	36x	48x
Bonus -Location A (Rowan Plan) $\left(\frac{36 \text{ hrs.}}{60 \text{ hrs.}} \times 24 \text{ hrs.} \times ₹ x / \text{hr.} \right)$	14.4x	---
- Location B (Halsey Plan) $\left(\frac{50}{100} \times 12 \text{ hrs.} \times ₹ x / \text{hr.} \right)$	---	6x
	50.4x	54x

Location A

Conversion Cost	=	2,448
Labour Cost + Overheads	=	2,448
50.4x + (36 hrs. x 40/hr.)	=	2,448
Solving, we get x	=	20/hr.

Location B

Conversion Cost	=	3,000
Labour Cost + Overheads	=	3,000
54x + (48 hrs. x 40/hr.)	=	3,000
Solving , we get x	=	20/hr.

Hence, Wage Rate is 20/hr. in both the locations.

Answer to Question no.4:

Annual Consumption of Raw Material (U) = 250 kgs. / week X 52 weeks = 13,000 kgs.

Cost per order (P) = 1,500

Carrying cost per kg. p.a. (S) = 100 X 9.75% = 9.75

$$(i) \text{ Re-order Quantity (EOQ)} = \sqrt{\frac{2UP}{S}}$$

$$= \sqrt{\frac{2 \times 13,000 \times 1,500}{9.75}} = 2,000 \text{ kgs.}$$

(ii) Re-order Level

= Maximum Usage Rate X Maximum Lead Time

= 300 kgs./week X 7 weeks = 2,100 kgs.

(iii) Maximum Level

= ROL + ROQ – (Min. Usage Rate) (Min Lead Time)

= 2,100 kgs. + 2,000 kgs. – (200 kgs. /week) (5weeks) = 3,100 kgs.

(iv) Minimum Level

= ROL – (Avg. Usage rate) (Avg. lead time)

= 2,100 kgs. – (250 kgs. /week) (6weeks) = 600 kgs.

(v) Average Stock Level

= (Min. Stock Level) + $\frac{1}{2}$ (Re-order Quantity)

= 600 kgs. + $\frac{1}{2}$ (2,000 kgs.) = 1,600 kgs.

Answer to Question no.5:**Time and Motion Study**

- 1. Meaning of Time Study:-**It is a technique which is used to measure the time that may be taken by workman with reasonable skill and ability to perform the requirements of a job. This study is conducted with the help of stopwatch.
- 2. Purpose of Time Study:-**
 - (a) To ascertain the time normally required to perform a certain job.
 - (b) To decide the fair days work of the workman.
- 3. Meaning of Motion Study:-**It is a technique which involves close observation of the movements of body and limbs which are required to perform a specific job.
- 4. Purpose of Motion Study:-**
 - (a) To ascertain the best way of doing job.
 - (b) To eliminate the waste motion.